AgStar
Financial Services, ACA

February 13, 2015

Mr. Barry Mardock
Deputy Director, Office of Regulatory Policy
Farm Credit Administration
1501 Farm Credit Drive
McLean, Virginia 22102-5090

Dear Mr. Mardock:

As a board member with 11 years of service to AgStar Financial Services, I wish to thank you for the opportunity to comment on Farm Credit Administration's proposed capital rule. The Agency's efforts to modernize Farm Credit System capital requirements will result in a framework that is consistent with Basel III standards applied to other financial institutions. I believe that adopting Basel III standards for the FCS will enhance investor understanding of the FCS's financial strength and increase marketability of third-party capital and debt securities, especially in periods of stress, thereby enabling the FCS to fulfill its mission.

I appreciate the Agency's efforts to carefully consider and accommodate the FCS's cooperative structure in developing the proposed capital framework. While FCA has done an admirable job in drafting the proposed capital rule, I am concerned that it does not strike the appropriate balance between supporting and protecting the cooperative structure on which Congress based the FCS and aligning with the Basel III concepts written for joint stock companies. Unfortunately, parts of the Agency's proposal undermine the cooperative structure. As a result, I ask that FCA revise the proposed rule as outlined below. To make it workable and supportive of the FCS's congressionally mandated cooperative structure, FCA should:

1. Reconsider the 10-year revolvement period for including cooperative surplus in Common Equity Tier I (CETI). Despite the explicit discretionary nature of allocated equities, FCA has deemed the entire allocated equity balance held by an institution to break an "expectation" criteria set by Basel III on the basis that the System has routinely redeemed allocated equities. Our institution has the undisputed legal right to retain members' capital contribution and allocated equities regardless of revolvement cycles or any expectations of members to the contrary. The 10-year criterion for inclusion in CET1 is simply unnecessary especially when one considers the proposed capital conservation buffer was crafted for the sole purpose of prohibiting such distributions at an undesirable time.

   Additionally, the selection of a static 10-year revolvement period is at odds with the notion of conservative capital management, has no basis in Basel III, is inconsistent with our cooperative principles, and our own past experience.

   - The current proposal fails to consider the benefits of holding capital over incrementally longer time periods, and if anything, could encourage institutions to distribute capital sooner than they may have done so otherwise.
   - Creates a sharp juxtaposition between commercial banks' recurring dividend guidance and stock buyback programs and that of an FCS patronage distribution

program, the latter of which is deducted from CET1 under this proposal, the former is not under Basel III.

- Establishment of a 10-year revolvement period would sway the equity ownership of associations away from its current client base towards owners that are no longer part of the cooperative.
- Most importantly, AgStar has demonstrated the discretionary nature of distributions in challenging times.

As a board member, I am keenly aware of my fiduciary responsibility to maintain the financial good standing of AgStar. It is my conviction that the discretionary nature of redeeming allocated equities eliminates the expectation criteria both in theory and has been proven in practice.

We at AgStar have as much or more experience in allocating and managing non-qualified patronage than any association in the Farm Credit System. We have a proven track record of prudent distribution of that capital. We have chosen on occasion of stress to our capital to withhold distribution until it safe to do so. On these occasions we have gone to our stockholders with the explanation of why we chose to delay payments. In each case we have achieved support and understanding of our decision. We have been able to maintain safe capital levels and the support of our members.

In all, I recommend FCA revisit its thought process on how allocated equities might be included as CET1, and contemplate a method that aligns more closely to BASEL III, is consistent with our cooperative structure and considers the incremental benefits of holding allocated capital each additional year.

2. Create an exception or safe harbor such that any implemented revolvement period does not prevent the sensible retirement of allocated equity to estates. AgStar has a policy to retire patronage allocations to the estates of clients who have deceased. This policy is economically immaterial from a capital perspective, but we believe this is important to allow estates to be settled in a timely manner. Our policy is to retire estates at their "present value". This means each year's allocation is discounted to its value of paying out cash today rather than estate waiting several years to receive the dividend. We believe this is the most equitable way of dealing with dividends for all clients. I recommend FCA allow associations the flexibility to retire allocated equities to estates without any negative impact on the classification of other similar equities.

3. Eliminate the requirement that FCS institutions obtain shareholder votes on the capitalization bylaw changes required by the proposed rule. This requirement results in a meaningless vote that puts the institution and its member-customers in an impossible situation. If member-customers do not approve the bylaw changes, the institution faces capitalization challenges. If member-customers approve the bylaw changes, they undermine the institution's ability to function consistent with cooperative principles. I appreciate FCA's desire to ensure that the capital plan features of each FCS institution are effectively communicated to their member-owners. However, rather than direct capitalization bylaw changes, the FCA could rely on board policies, directives, loan documentation or capital plans for such communication. Structurally, a board directive or similar document can accomplish the same outcome as a capitalization bylaw vote. Board direction, along with shareholder disclosures, is more than sufficient to implement FCA's proposed Basel III framework.

4. Eliminate the concept of a revolvement cycle for association investments in their funding bank to qualify for CET1. Within the closed FCS cooperative structure, requiring a revolvement cycle for association-held bank equities is unnecessary, inefficient, ineffective, and without any discernable benefit. Each affiliated association's capital investment is understood and legally structured as a permanent capital contribution to the bank that is fully at risk and available to absorb losses. The law requires affiliated associations to capitalize and obtain funding from a Farm Credit Bank, which means they need to maintain a permanent investment in the bank. The ability to adjust this investment is critical for ensuring associations share proportionately and appropriately in bank capitalization and risk of loss. It is unnecessary and unworkable to require each association's individual bank shares to be outstanding for 10-years to qualify as CET1. This requirement means that the bank will be unable to function as a cooperative or equalize capital investments. It is critical FCA understand that the permanence of the bank capital is entirely unaffected by how capital is equalized among affiliated associations. I ask that FCA provide flexibility for banks to equalize capital investment among affiliated associations without compromising CET1 treatment.

5. Revise the proposed "safe harbor" provision that authorizes limited distributions, including stock retirements, without FCA prior approval to be consistent with similar provisions implemented by European bank regulators. The proposed limit of no reduction in CET1 provides no reasonable room for our board to manage capital without first seeking FCA prior approval. This burdensome requirement is far more restrictive than the approach taken by foreign bank regulators that implemented Basel III for the cooperatives under their jurisdiction. FCA should follow the same standards as these regulators and allow up to a 2% reduction in CET1 as long as capital ratios remain above the conservation buffer.

6. Eliminate or refine the unallocated retained earnings (URE) sub-limit embedded within the proposed Tier 1 leverage requirement. The proposed sub-limit implies URE is of higher quality than CET1. There is no basis for this within Basel III either directly or in the context of a minimum URE standard embedded within CET1. Basel III did not see a safety and soundness need to establish URE as a "superior" class of CET1 and FCA has no basis for deviating from Basel III in this area. It is also significantly more stringent than FCA's current URE requirement given it is measured on total, unweighted assets. I ask that FCA authorize FCS institutions' boards to manage the components of CET1, including URE. If FCA sees a need for a URE standard, it should simply follow its current requirements and calculate the URE ratio on a risk-adjusted basis.

7. Reduce the proposed Tier 1 leverage requirement to 4% to be consistent with Basel III standards implemented by regulators across the globe. From my perspective, the proposed 5% standard is an arbitrary and capricious deviation from Basel III. There is simply no quantitative analysis or loss experience that justifies a 5% Tier 1 leverage ratio for the FCS while all other regulated financial institutions regardless of structure are subject to a 4% requirement. It is clear to me that FCA's proposal is excessive, unsupported, creates an unnecessary inconsistency with Basel III and would result in higher borrowing costs to the member-customers. This inconsistency with Basel III and with the approach taken by regulators around the globe will raise questions about the FCS's risk profile compared to other lending institutions. Such questions will irreparably harm the FCS and its mission achievement. I ask FCA to establish a 4%Tier 1 leverage ratio consistent with the Basel III guidance.

8. Maintain the 50% and 20% risk-weight treatment of rural electric cooperative assets consistent with the current regulatory treatment. There has been no change in the unique characteristics and low risk profile of the electric cooperative industry. As FCA previously acknowledged, loans to this industry have lower risk because of: (1) the financial strength and stability of the underlying member systems; (2) the ability to establish user rates with limited third-party oversight; and (3) the exclusive service territories. These unique characteristics insulate the rural electric cooperative industry from many of the credit-related risks experienced by utility providers. I strongly encourage FCA to continue the 50% and 20% risk-weight treatment so the FCS can continue to fulfill its mission to finance the rural electric industry as it does today. If FCA does not make this change, the proposed rule will adversely affect the FCS's capital capacity to serve this industry and place it at a competitive disadvantage compared to other lenders who finance this industry.

I am confident that the refinements described above would make the proposed capital rule workable and effective from a safety and soundness perspective and consistent with the implementation of Basel III by other regulators. Most importantly, the refinements I ask FCA to make ensure that the FCS can function consistent with cooperative principles for the benefit of its member-customers as Congress clearly intended.

I feel that it is my responsibility as a director to protect the System's cooperative structure. This cooperative structure sets us apart from other financial institutions and it has given us the ability to fulfill our mission for nearly 100 years.

I appreciate the opportunity to comment on this proposed rule and FCA's willingness to consider my feedback.

Sincerely,

Lowell E. Schafer